

1 SOUTHEASTERN PENNSYLVANIA TRANSPORTATION
2 AUTHORITY
3 REGULAR AND ANNUAL MEETING OF THE BOARD
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12
13 February 25, 2021
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15 3:04 P.M.
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23 VERITEXT LEGAL SOLUTIONS, LLC
24 MID-ATLANTIC REGION
 1801 Market Street - Suite 1800
 Philadelphia, Pennsylvania 19103

1 BOARD PRESENT IN THE BOARD ROOM:

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Pasquale T. Deon, Sr., Chairman
3 Honorable Kenneth Lawrence, Jr., Vice Chairman
Thomas Jay Ellis, Esquire

4

5 BOARD PRESENT ON THE WEBEX:

6

Thomas E. Babcock
Joseph E. Brion, Esquire
7 John F. Cordisco, Esquire
Mark H. Dambly
8 Robert D. Fox, Esquire
Kenneth L. Johnson, P.E.
9 William J. Leonard, Esquire
Deborah Mahler
10 Esteban Vera, Jr.
Honorable Martina White

11

12 STAFF PRESENT IN THE BOARD ROOM:

13

Leslie S. Richards, General Manager
Richard G. Burnfield, Deputy General Manager
14 Robert L. Lund, P.E., Deputy General Manager
Gino Benedetti, Esquire, General Counsel Carol
15 R. Looby, Secretary
Stephanie Deiger, AGM, Employee Development
16 Relations
Jody Holton, AGM, Government & Public Affairs
17 Francis E. Kelly, AGM, Government & Public
Affairs
18 William Webster, AGM, Communications

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1 CHAIRMAN DEON: The Regular and
2 Annual Meeting of the Board will now come
3 to order. The special meeting which was
4 noticed for today has been canceled.

5 I'll start off with the
6 attendance.

7 Vice Chairman Lawrence?

8 VICE CHAIRMAN LAWRENCE: Here.

9 CHAIRMAN DEON: Tom Babcock?

10 MR. BABCOCK: Here.

11 CHAIRMAN DEON: Skip Brion?

12 NO RESPONSE.

13 CHAIRMAN DEON: Skip?

14 MR. BRION: Here.

15 CHAIRMAN DEON: Mike Carroll?

16 NO RESPONSE

17 CHAIRMAN DEON: Mike?

18 NO RESPONSE

19 CHAIRMAN DEON: We'll come back.

20 John Cordisco?

21 MR. CORDISCO: Here.

22 CHAIRMAN DEON: Mark Dambly?

23 MR. DAMBLY: Here.

24 CHAIRMAN DEON: Tom Ellis?

1 MR. ELLIS: Here.
2 CHAIRMAN DEON: Robb Fox?
3 MR. FOX: Here.
4 CHAIRMAN DEON: Kevin Johnson?
5 NO RESPONSE
6 CHAIRMAN DEON: Kevin?
7 NO RESPONSE
8 CHAIRMAN DEON: Obra is bringing
9 his baby home. Congratulations to Obra
10 Kernodle. He had a baby, what, two days
11 ago? So he called saying he is bringing
12 the baby home now.
13 Bill Leonard?
14 NO RESPONSE
15 CHAIRMAN DEON: Bill?
16 NO RESPONSE
17 CHAIRMAN DEON: Debbie Mahler.
18 NO RESPONSE
19 CHAIRMAN DEON: Debbie?
20 MS. MAHLER: Here.
21 CHAIRMAN DEON: Esteban Vera?
22 MR. VERA: Present, here.
23 CHAIRMAN DEON: Representative
24 White?

1 REPRESENTATIVE WHITE: Here.

2 CHAIRMAN DEON: We'll start off
3 with the Pledge of Allegiance.

4 PLEDGE OF ALLEGIANCE

5 CHAIRMAN DEON: Thank you
6 everybody. Before we get started, I'm
7 happy to say we're back to a full
8 complement of board members, so I'd like
9 to welcome our newest board members,
10 Esteban Vera, thank you. You have a very
11 good representation. Looking forward to
12 working with you on the board.

13 MR. VERA: Thank you so much.

14 CHAIRMAN DEON: We have Tom
15 Ellis who is a retread, so we're all
16 good. And Representative White, who is
17 sort of new, but welcome everybody. We
18 have a great board here, and proud to
19 work with everybody.

20 To start off, if there are
21 speakers who wish to address items on
22 today's agenda, you will be called on
23 before the Board votes. Please limit
24 your remarks to two minutes. Speakers

1 who wish to address items not on today's
2 agenda, will be called on at a later
3 date.

4 The first item of the agenda is
5 election of officers. The office
6 chairman is open. I will now turn the
7 chair over to the Vice Chairman to
8 entertain nominees for that office.

9 VICE CHAIRMAN LAWRENCE: Are
10 there any nominations for the office of
11 chairman?

12 MR. CORDISCO: Mr. Vice
13 Chairman, I'd like to nominate Pat Deon
14 as the Chairman of the SEPTA Board. I
15 have had the pleasure of knowing Pat for
16 several years, and he have always tried
17 to work in bipartisan fashion on behalf
18 of the region. Under his stewardship
19 SEPTA has operated with balanced budgets
20 for over two decades. This authority has
21 remained on steady ground, and
22 experienced significant growth despite
23 numerous obstacles. I believe Pat's
24 experienced leadership will be very

1 valuable as we face the unprecedented
2 challenges of these times. It's my honor
3 at this point to nominate, once again,
4 Pat Deon.

5 VICE CHAIRMAN LAWRENCE: Thank
6 you, Mr. Cordisco.

7 Is there a second?

8 MR. VERA: Second, Esteban Vera.

9 VICE CHAIRMAN LAWRENCE: All
10 right. It has been moved and seconded
11 that Pat Deon is nominated for chairman.
12 Are there any other nominations?

13 NO RESPONSE

14 VICE CHAIRMAN LAWRENCE: Okay.
15 All those in favor of closing the
16 nominations say, "aye."

17 ALL: Aye.

18 VICE CHAIRMAN LAWRENCE:
19 Opposed?

20 NO RESPONSE

21 VICE CHAIRMAN LAWRENCE: The
22 nominations are now closed.

23 All in favor of Pat Deon for
24 Chairman say, "aye."

1 ALL: Aye.

2 CHAIRMAN DEON: Any opposed?

3 NO RESPONSE.

4 CHAIRMAN DEON: All right. I
5 now declare Pat Deon Chairman of the
6 SEPTA Board.

7 CHAIRMAN DEON: After the last
8 year, I'm not sure, but I would say I
9 must thank you for your support, and all
10 your help, but it really is a job of an
11 entire Board, and I'm so happy and proud
12 of this Board, especially our new members
13 coming on board. We have new challenges
14 as Leslie... I think we have great staff
15 here, and I think we have a great board,
16 and I hope this year is better than last,
17 so thank you everybody.

18 And we're going to move on to,
19 the nomination for Vice Chairman is
20 opened. I'll entertain a nomination for
21 that office.

22 MR. FOX: Yes, Chairman Deon,
23 this is Robb Fox. I'd like to nominate
24 Ken Lawrence. I've known Ken as my

1 Montgomery Commissioner and my colleague
2 on this Board for the entire time that I
3 have been on the Board, and I'm also
4 happy to say that he has become my
5 friend.

6 Ken is someone who cares deeply
7 about the issues. This is a rarity, but
8 he does the right thing. He is very
9 thoughtful. He gets things done quietly,
10 efficiently, and those are all the
11 hallmarks of a leader, and so I
12 wholeheartedly nominate him to be Vice
13 Chairman of the Board.

14 CHAIRMAN DEON: Okay. Thank
15 you, Robb.

16 Is there a second?

17 MR. LEONARD: Bill Leonard.

18 CHAIRMAN DEON: Thank you, Bill.
19 All those in favor of closing the
20 nomination say, "aye."

21 ALL: Aye.

22 CHAIRMAN DEON: All those in
23 favor for Kenneth Lawrence as vice
24 chairman say, "aye."

1 ALL: Aye.

2 CHAIRMAN DEON: Ken Lawrence is
3 elected.

4 I'll say it's been great working
5 with Ken, and glad you're back. Thanks.

6 APPLAUSE

7 VICE CHAIRMAN LAWRENCE: Thank
8 you, Mr. Chairman. Thank you, Robb, for
9 that nomination, your kind words. It's
10 been a tough year. It's been a tough
11 year. Leslie's first year, but truly
12 enjoy the partnership with you, Pat and
13 Leslie, definitely want to be here to
14 support you. I want to thank you for
15 what you and staff have done for this
16 tough year. Hopefully we will start
17 turning the corner and getting better, so
18 thank you.

19 CHAIRMAN DEON: Thank you, Ken.

20 As you know, this last year has
21 been one of the most unprecedented
22 challenges for SEPTA and our region.
23 While we're seeing positive signs in the
24 fight against COVID-19, we know there are

1 many difficult issues for us to work
2 through moving forward.

3 It is comforting to know that we
4 can continue to rely on SEPTA's dedicated
5 workforce. They have kept us and this
6 region moving during the pandemic,
7 ensuring residents stay connected to
8 essential jobs and services. That gives
9 us great confidence that the system will
10 be ready to support the recovery efforts.

11 We also have the right
12 leadership in place. General Manager,
13 Leslie Richards, has been great during
14 the whole process. Your team has been
15 essential, and with all that, we saw what
16 happened, especially Jim Fox, what they
17 do with COVID and vaccination, so I want
18 to thank you for the outstanding job
19 through this crisis. They put the
20 Authority in the best possible position
21 to emerge stronger than we ever have
22 before.

23 Before we move on, I would like
24 to take a moment to honor our friend and

1 colleague, Stewart Greenleaf. He passed
2 away earlier this month. He was a
3 life-long resident of Montgomery County
4 and he served the public in multiple
5 roles over a career that spanned nearly
6 50 years. He actually ran for president.
7 I remember, if I recall.

8 Stewart was a great friend,
9 great ally both in the senate and on this
10 Board. He was a tireless advocate for
11 his constituents and this region. We
12 were fortunate to have him representing
13 SEPTA's interests in Harrisburg for the
14 last four decades.

15 Senator Greenleaf and I were
16 appointed to the Board just months apart,
17 so we shared a special bond. He served
18 with distinction for nearly 25 years, and
19 helped guide the Authority through an era
20 of stability and growth.

21 Stewart was a true public
22 servant, and will truly be missed.

23 I would like to turn it over to
24 Tom Ellis, who will introduce a

1 resolution honoring Senator Greenleaf.

2 MR. ELLIS: Thank you, Mr.
3 Chairman, for the honor of reading this
4 resolution, especially since I'm
5 succeeding Stewart in his seat. I knew
6 Stewart since I was a teenager, when he
7 first came to the house, when he was
8 going to run from the House to the
9 Senate, and Stewart would always go door
10 to door, through every election he went
11 door to door, whether it was 30 degrees
12 or 90 degrees. That's the kind of
13 elected official he was. He liked to
14 talk to people, even when he was running
15 for Congress, it was unsuccessful because
16 he wanted to go door to door and see
17 everybody, and in the congressional
18 district, that just doesn't work.

19 Stewart had a good heart, he was
20 a real mentor, and he always kind of
21 reminded me of being like Jimmy Stewart,
22 so I want to read this into the record:

23 "WHEREAS, Stewart J. Greenleaf,
24 Sr., a longtime Republican from

1 Montgomery County, was elected to the
2 Pennsylvania State Senate in 1978
3 representing the Commonwealth's 12th
4 District, and served therein for well
5 over 40 years until his retirement in
6 2019; and

7 WHEREAS, Senator Greenleaf was a
8 graduate of the University of
9 Pennsylvania, where in fact he played
10 basketball and earned his law degree at
11 the University of Toledo School of Law;
12 and

13 WHEREAS, prior to his career in
14 the State Senate, Senator Greenleaf
15 briefly served in the Pennsylvania House
16 of Representatives, and before that was a
17 commissioner in Upper Moreland Township,
18 and a prosecutor in the Montgomery County
19 D.A.'s office; and

20 WHEREAS, for the majority of his
21 time in Harrisburg, Senator Greenleaf was
22 Chairman of the State's Judiciary
23 Committee, and passed significant
24 legislations ranging from Megan's Law

1 registration to the Puppy Lemon Law, and
2 was one of the leaders of the
3 tough-on-crime push during the 1990's;
4 and

5 WHEREAS, Senator Greenleaf was
6 widely recognized, both in Pennsylvania
7 and nationally, for courageously
8 championing significant legislative
9 initiatives, including antismoking in
10 public areas; expanding educational
11 funding; criminal justice reform;
12 enhanced transparency in judicial and
13 legislative ethics; public
14 transportation; infrastructure renewal;
15 and increasing the minimum wage; and

16 WHEREAS, over Senator
17 Greenleaf's distinguished career in
18 public service, he was well known for his
19 great faith and integrity, possessing
20 character and leadership; universally
21 admired by colleagues and constituents
22 across the political spectrum, caring
23 about justice over partisanship; and

24 WHEREAS, in 1996, Senator

1 Greenleaf was appointed to the SEPTA
2 Board as the Senate Majority
3 Representative, and has served thereon
4 for nearly 25 years with dedication and
5 distinction as an advocate for his
6 constituents and the region's priorities,
7 including public transportation, helping
8 the Authority through an era of stability
9 and growth; and

10 WHEREAS, Senator Greenleaf died
11 on February 9th, 2021, leaving a legacy
12 and impact on the people of Pennsylvania,
13 which shall live on forever; and

14 WHEREAS, the board wishes to
15 recognize the devoted service which
16 Senator Greenleaf gave to the citizens of
17 Southeastern Pennsylvania in his many
18 efforts, and, in particular, the many
19 hours he dedicated to the improvement of
20 public transit as a member of the Board.

21 NOW, THEREFORE, BE IT RESOLVED
22 that the Board hereby commemorates
23 Stewart J. Greenleaf, Sr., and gratefully
24 acknowledges the faithful and dedicated

1 service which he gave to SEPTA, its
2 member counties of Bucks, Chester,
3 Delaware, Montgomery, and Philadelphia,
4 and the Commonwealth of Pennsylvania."

5 And anyone who wishes to donate
6 in his memory can donate to the SEPTA
7 Disaster Relief Memorial Fund, or the
8 Philadelphia Foundation, which we will
9 notify Stewart's Family, and that was the
10 most important thing to Stewart was his
11 family.

12 CHAIRMAN DEON: Well said.
13 Thank you, Tom.

14 Move on to -- the next item on
15 the Agenda is approval of the board
16 meeting of January 28. These minutes
17 have been circulated. I'll entertain a
18 motion to approve the minutes.

19 VICE CHAIRMAN LAWRENCE: So
20 moved.

21 CHAIRMAN DEON: A second?

22 MR. LEONARD: Second.

23 CHAIRMAN DEON: Tom?

24 MR. LEONARD: Leonard, second.

1 CHAIRMAN DEON: Bill, thank you.

2 Any comments or corrections?

3 NO RESPONSE

4 CHAIRMAN DEON: Hearing none,

5 I'll call the question. All in favor

6 say, "aye."

7 ALL: Aye.

8 CHAIRMAN DEON: Thank you. Move

9 on to the Financial Report, next item is,

10 where is Rich Burnfield? Rich? Got it.

11 Okay. You're usually to my left.

12 MR. BURNFIELD: Thank you, Mr.

13 Chairman.

14 Revenue for the month of January

15 was \$26.3 million below budget. Transit

16 ridership continues at 35 percent of

17 pre-COVID levels and regional rail at 15

18 percent of pre-COVID levels. After the

19 first seven months of Fiscal Year 2021,

20 revenue is \$205.5 million below budget.

21 Operating expenses continue to

22 be very carefully monitored, and

23 year-to-date we are \$74.4 million below

24 budget.

1 Federal CARES relief money has
2 provided operating assistance to offset
3 the revenue shortfalls, to sustain the
4 cost, and support operations, and to
5 address the additional operations
6 resulting from the pandemic.

7 Mr. Chairman, this concludes my
8 report.

9 CHAIRMAN DEON: Thank you, Rich.
10 I'll entertain a motion that the
11 Financial Report be received and filed.

12 MR. ELLIS: So moved.

13 CHAIRMAN DEON: Second?

14 VICE CHAIRMAN LAWRENCE: Second.

15 CHAIRMAN DEON: Moved and
16 second.

17 All in favor say, "aye."

18 ALL: Aye.

19 CHAIRMAN DEON: Opposed?

20 NO RESPONSE

21 CHAIRMAN DEON: Hearing none,
22 this resolution is adopted.

23 We have a few speakers. We'll
24 start off with Mr. Benjamin She.

1 MR. SHE: Hello, can you hear
2 me?

3 CHAIRMAN DEON: We can hear you.

4 MR. SHE: Good afternoon,
5 Chairman Deon and the Board. I'm here to
6 call on the Board to vote no on the
7 proposed FY21 Capital Budget Amendment,
8 which will be \$40 million of Federal
9 CARES funding to indirectly pay for
10 engineering work for King of Prussia
11 Rail.

12 Although SEPTA management has
13 claimed no CARES money is going directly
14 towards KOP rail and instead towards
15 Amtrak lease payments, it's undeniable
16 that the only reason why, quote, funding
17 program in SEPTA's Capital Budget is now
18 available to relocate to the project, is
19 because CARES is now filling that capital
20 hole. Although KOP Rail is a project of
21 regional significance and certainly a
22 crucial project, we believe SEPTA needs
23 to reorder its priorities and devote
24 current efforts and spending towards

1 getting riders back on transit in this
2 slow and vulnerable recovery period.

3 Although KOP Rail has the
4 potential to attract new riders when it
5 opens, that day is at least several years
6 away after approval, full funding, and
7 construction, in the medium-to-long term
8 future. But looking at the short term.
9 Ridership across the system has all but
10 collapsed this past year, and every day
11 is a tentative waiting game to see if
12 both employers and riders will want to
13 utilize transit again, or in the worst
14 case, stick to driving.

15 CARES Act funding was chiefly
16 meant to fill a massive budget hole for
17 transit agencies, and for SEPTA, this is
18 doubly so as we head into a state funding
19 cliff with the sunset of Act 44 Turnpike
20 payments. But with its intended for
21 operating, CARES funding can also be used
22 to regain riders and employers' trust.
23 With \$40 million, thousands of more masks
24 can be bought, more cleaning can be done

1 in still filthy vehicles and stations,
2 and most importantly, peak-hour service
3 can easily be increased on the city's 20
4 busiest and most overcrowded bus and
5 trolley routes until the end of the year.

6 Money spent now on service
7 frequency and public health will directly
8 help KOP Rail's case by showing the FTA
9 that the SEPTA and the region's riders
10 are committed to getting back on transit
11 as soon as possible. But the fact that
12 this CARES money we're dealing with also
13 makes it an ethical issue.

14 As advocates, I and my
15 colleagues devoted our time to petition
16 and call Congress to help bail out
17 transit agencies, multiple times,
18 assuming we were going to see dangerous
19 public health conditions and painful
20 service cutbacks improved, but instead,
21 this is what we're spending it on? I
22 urge the Board to vote no on the Capital
23 Budget Amendment and put all its money
24 where its mouth is, towards direct

1 recovery, including cleaner cars and
2 increase frequency.

3 Thank you.

4 CHAIRMAN DEON: Great. Thank
5 you. I know we have a couple people who
6 want to speak on this item today. I'm
7 going to turn it over to Jody after your
8 comments are done and she will respond to
9 it.

10 We will go to Mr. Daniel
11 Trubman.

12 MR. TRUBMAN: Hi, can you hear
13 me?

14 CHAIRMAN DEON: We can. You're
15 on.

16 MR. TRUBMAN: Hello, my name is
17 Daniel Trubman, and as a transit rider
18 and 5th Square member, I'm calling for
19 this board to table the proposed Capital
20 Budget Amendment to indirectly spend tens
21 of millions of dollars of COVID relief
22 for fund for unrelated purposes.

23 Transit riders throughout the
24 Philadelphia region, and indeed the

1 country, spent time writing letters,
2 sending e-mails, and calling their
3 congress members and senators demanding
4 the federal government support transit
5 with emergency funding during the
6 pandemic. It was important to ensure
7 essential employees were able to safely
8 commute to their jobs during this crisis;
9 not so SEPTA can extend engineering
10 design work contracts.

11 At a time when some bus routes
12 and trolleys are still so crowded that
13 riders still have no choice but to stand
14 and sit practically on top of each other,
15 why is this Board prioritizing unrelated
16 capital projects over improving bus
17 frequency?

18 Nearly a year into this
19 pandemic, SEPTA's efforts to ensure all
20 riders have access to masks is nearly
21 invisible outside of occasional volunteer
22 efforts for a few hours at a handful of
23 stations. For a miniscule fraction of
24 the amount of COVID relief funding, this

1 board proposes to spend on an unrelated
2 capital project that's still years from
3 even potentially breaking ground, SEPTA
4 could ensure that every vehicle had free
5 masks to distribute to riders.

6 This afternoon's Financial
7 Report serve to remind us of how dire
8 SEPTA's fiscal position remains. Indeed,
9 General Manager, Leslie Richards, has
10 frequently publicly noted that the
11 financial support SEPTA received from the
12 CARES Act will run out before passengers
13 and fare revenue rebound. Shouldn't this
14 Board vigorously reserve dollars that may
15 be used for operations in the face of
16 such uncertainty?

17 If in the near future this Board
18 feels the need to implement service cuts
19 for lack of funds, spending \$40 million
20 in anticipation of being able to advance
21 the KOP Rail Project several years from
22 now will not seem like a prudent decision
23 in hindsight.

24 At the very least, this Board

1 should postpone voting on this decision
2 to indirectly use CARES Act funds for
3 non-COVID related purposes until the
4 details of any additional federal relief
5 is known.

6 It would be even more prudent,
7 and a demonstration of this Board of a
8 commitment to transparency and good
9 governance, if the decision to spend
10 CARES Act relief funds on an unrelated
11 capital project was done as part of the
12 regular Capital Budget process, which
13 will begin in only a few weeks. That way
14 a much broader series of stakeholders
15 will have the opportunity to weigh in,
16 and this spending proposal can be
17 considered in the fuller context, with
18 additional information provided to the
19 public.

20 In the meanwhile, SEPTA and this
21 Board should dedicate their focus and
22 resources to addressing the present
23 emergency.

24 Thank you.

1 CHAIRMAN DEON: Great. Thank
2 you.

3 Mason Carter?

4 MR. CARTER: Yes, my name is
5 Mason Carter. I'm the chair of the SEPTA
6 Citizen's Advisory Committee. Although
7 today I'm speaking as an individual
8 rider, so I call on at least postponing
9 this Amendment or voting no on the
10 Amendment, and I think just really, it
11 really just boils down to the fact that
12 having \$40 million in the back pocket may
13 be something that's very useful down the
14 line, and we don't know how long this
15 recovery is going to take, even when
16 COVID is, you know, over, so to speak,
17 there is still a lot of unknowns that
18 we're facing, and so, and the other thing
19 we're facing is that -- is that given the
20 situation, sorry, I had something in my
21 throat. So given the situation, I think
22 that there is a lot of issues with
23 stations right now, keeping them clean,
24 keeping vehicles clean, SEPTA has already

1 had to spend a lot, and I have admired
2 how much they invested into safety and
3 cleanliness, but there is still a lot of
4 work to do, and so I personally like to
5 see that \$40 million invested in
6 something like that, or really whatever
7 is needed. Like I said before, just
8 having something to keep in your back
9 pocket rather than a project that had the
10 -- the paradigm is shifted now, and so I
11 think that it's prudent to just be
12 careful with this money and to invest in
13 the people that have been riding the
14 system throughout the pandemic.

15 Thank you very much.

16 CHAIRMAN DEON: Okay. Thank
17 you. Michael Bente?

18 NO RESPONSE

19 CHAIRMAN DEON: Michael?

20 MR. BENTE: Yes, can you hear
21 me?

22 CHAIRMAN DEON: We can. You're
23 on.

24 MR. BENTE: Right before the

1 holidays, the Inquirer published the
2 article on the SEPTA budget crisis and
3 the possibility of layoffs, service cuts
4 and fare increases. When I asked why
5 SEPTA wasn't specific on what that states
6 to you, Ms. Richards, said it's because
7 the Authority can't say for sure. Our
8 entire transit... is still up in the air,
9 but yet the Board, today, is voting to
10 move \$40 million to fund a new project as
11 if the money just appeared out of thin
12 air? As if this project is more
13 important than the safety, health and
14 wellbeing of your workers and the riding
15 public?

16 Good afternoon, Mr. Chairman,
17 and the SEPTA Board, my name is Michael
18 Bente, and I'm Broad Street Line cashier
19 and Local 234 member.

20 Most of you are aware of the
21 incredible sacrifices we made throughout
22 the pandemic to keep the city moving.
23 Some would agree that as a SEPTA
24 frontline employee, working during 2020

1 was like going to war in a battlefield.
2 During the start of the pandemic, the
3 Authority was exposed for their
4 ill-preparedness and a lack of a pandemic
5 plan to keep workers safe. To add insult
6 to injury, the Authority refused to learn
7 from their mistake, by resorting to
8 short-cut techniques to deal with
9 COVID-19 at our workplace. Some examples
10 includes non-antibacterial hand soap,
11 non-N95 masks, and failure to invest in
12 new cleaning technology. These are just
13 some examples of how SEPTA continue to
14 save money on the backs of the heroes who
15 make tremendous sacrifice, yet we get
16 treated like second-class citizens. The
17 same citizens who made it possible for
18 the Authority to receive \$1 billion in
19 federal funds. Federal funds that can be
20 used on operating expense, such as no
21 more labor cost, and any additional
22 expense that may have resulted in
23 increased sanitation efforts. Forty
24 million dollars can go a long way. Forty

1 million dollars could save countless of
2 lives, if you do the right thing with it,
3 such a regular cleaning of all work
4 locations and public spaces, including
5 periodic cleaning of all buses, trains,
6 employee break room, cashier's booths,
7 fares, kiosk turn style and restrooms, to
8 conduct inspections or air ventilations
9 of all work space, take steps, if needed,
10 to align with proper standard
11 recommendations by the CDC.

12 Number (3) with the expiration
13 of the Family First Coronavirus Leave
14 Act, the Authority must adopt a
15 coronavirus leave policy for the year
16 2021, leave shall help members take time
17 off as it relates to COVID-19 matters,
18 including childcare. This policy shall
19 be developed and made available to
20 members as soon as possible. No one
21 should be using their sick time for a
22 worldwide pandemic, and we also need to
23 increase the bus and train frequency to
24 make six feet of social distancing

1 possible. With schools starting soon and
2 people resuming work, it is unfathomable
3 that any reduction of service occur, and
4 the other thing we didn't talk about is
5 the UV light -- I brought the suggestion
6 up back in November -- we need to make
7 investment in UV lighting. I haven't
8 heard nothing back from you guys in
9 regards to that.

10 And lastly, we have to pay the
11 workers hazard pay for the sacrifices
12 they made. Initially, the company
13 reported, we were unable to receive
14 hazard pay because of the lack of money
15 available. Now we know that's simply
16 false. We can take \$5 million, right, if
17 we take \$5 million it's a thousand
18 dollars, right, just to be in good grace
19 with your workers. A thousand dollars to
20 every single Local 234 member, that would
21 only come up to about 3.5 million. We
22 can do it. I encourage you guys to
23 actually think about this vote before you
24 take the decision, and I suggest you

1 choose safety over capital project at
2 this time.

3 Thank you.

4 CHAIRMAN DEON: Thank you.

5 Michael McGettigan?

6 NO RESPONSE

7 CHAIRMAN DEON: Not on?

8 INAUDIBLE

9 CHAIRMAN DEON: All right.

10 Jody, you're on.

11 MS. HOLTON: All right. Good
12 afternoon. My name is Jody Holton, I'm
13 assistant general of planning at SEPTA.
14 I'm going to try to respond to some of
15 the comments and provide more context.

16 SEPTA is grateful for the CARES
17 funding that we have received. This
18 allows us to cover cost like the Amtrak
19 lease payments, and the preventative
20 maintenance that are in this action, as
21 well as payroll, extensive cleaning
22 services, and masks that are essential
23 for us to operate, and maintain the
24 service levels that we're providing

1 today. We have been able to maintain
2 about 85 to 90 percent of normal service
3 on buses, trolleys, and our subway
4 system, and an appropriate level of
5 service on our regional rail network. We
6 have been supporting over 300,000 trips
7 per day while allowing for social
8 distancing on the system, and that's
9 about a third, as Rich earlier stated, of
10 normal ridership. We have investigated
11 all crowding complaints that we have
12 seen, and we put traffic checkers out on
13 the system, and we found some instances
14 where crowding have occurred and we can
15 make a change in our schedule and add
16 additional service where it's warranted,
17 but many of the instances of crowding
18 tend to occur based on a missed-trip or
19 traffic or something that's unpredictable
20 to us.

21 While capital funding for SEPTA
22 is at risk, it is still imperative to
23 move forward with the King of Prussia
24 Rail Project. In this year's Capital

1 Budget we have funded up to 15 percent
2 design, and intending to include up to 30
3 percent design in the next budget, but we
4 were fortunate, working closely with FTA
5 and our partners in our counties, SEPTA
6 was able to achieve the 15 percent design
7 and a record of decisions four months
8 ahead of schedule. It's really a
9 testament to working together with the
10 federal government. This amount will
11 allow us to move seamlessly and cost
12 effectively now into the next phase.

13 While capital budgeting as I
14 mentioned is at risk, we still need to
15 move projects like this forward that
16 advance our economy and equitable transit
17 options in the region.

18 At this point in the project, we
19 are ready to advance the 30 percent
20 design, so that at the conclusion of this
21 phase we can apply for competitive
22 federal grants. This project again is a
23 way to reduce congestion and provide
24 access to jobs between the three largest

1 employment centers in the region.
2 Currently our riders face long delays on
3 bus routes to King of Prussia.
4 Investment is needed and transportation
5 projects to connect people with
6 opportunity and keep pace with changing
7 needs and growth, and jobs, creating jobs
8 in the region.

9 COVID has caused an increased
10 rate of unemployment across our region,
11 and the KOP project is even a more
12 important source than now, providing
13 increased employment opportunities for
14 generations to come.

15 That's all I have. I'd be happy
16 to talk with any of the folks that had
17 commented earlier, at a later date.

18 CHAIRMAN DEON: Jody, thank you,
19 and I'm sure you will be in contact and
20 get back together with them.

21 All right. Next item on the
22 agenda is the Consent Calendar, which is:

23 "Amendment to the Capital Budget
24 for Fiscal Year 2021 and the Twelve-Year

1 Capital Program and Comprehensive Plan;"

2 "Termination of Basis Swap
3 Agreement of Bank of America, N.A.;"

4 "Adoption of the Five Year
5 Strategic Plan for Calendar Years 2021 to
6 2026;"

7 "Renewal of Excess Railroad
8 Liability Insurance from Lloyd's of
9 London;"

10 "Authorization to Award
11 Contracts for Procurements;"

12 "Award of Contracts for Sole
13 Source Procurements;" and

14 "Authorize to Execute Change
15 Orders and Amendments."

16 Please note that Item III.A.
17 "Correction of Resolution that the Board
18 Adopted on November 19, 2020, pertaining
19 to a Lease With the City of Philadelphia
20 for Office Space in 1234 Market Street"
21 was withdrawn from the Agenda. The
22 remaining items on the Consent Calendar
23 have been reviewed by the appropriate
24 Board Committees in public session.

1 I'll entertain a motion to adopt
2 these resolutions.

3 VICE CHAIRMAN LAWRENCE: So
4 moved.

5 CHAIRMAN DEON: Tom?

6 MR. ELLIS: Second.

7 CHAIRMAN DEON: Any questions or
8 comments?

9 MR. JOHNSON: Yes. Mr.
10 Chairman, this is Kevin Johnson. I have
11 to recuse myself from Resolution #III,
12 Item #I.A.

13 CHAIRMAN DEON: So noted. Any
14 other abstentions?

15 MR. ELLIS: Yes. Mr. Chairman,
16 I'm abstaining from III.D.3.

17 CHAIRMAN DEON: So noted.
18 Anybody else?

19 NO RESPONSE

20 CHAIRMAN DEON: Great. I'll
21 call the question. All in favor say,
22 "Aye."

23 ALL: Aye.

24 CHAIRMAN DEON: Opposed?

1 NO RESPONSE

2 CHAIRMAN DEON: Hearing none,
3 the Resolutions are adopted.

4 Let's move on to the report of
5 the General Manager. Leslie?

6 GENERAL MANAGER RICHARDS: Thank
7 you, Chairman.

8 First of all, I want to
9 congratulate Chairman Deon as well as
10 Vice Chairman Lawrence on being
11 re-elected to their respective roles. I
12 agree with both of you, this has been
13 some year. None of us could imagine the
14 challenges that was coming this way, and
15 I want to thank you, as well as the
16 Board, of the support that you've given
17 me and my staff through some really rough
18 time. We are looking forward to
19 continuing our work together, and
20 definitely looking forward to some better
21 times. And I will say with the vaccine
22 distribution out and positivity rates
23 going down, we can almost believe they
24 are coming, and again, we sure do hope

1 so.

2 I just want to echo the Board's
3 comments about Senator Greenleaf. It was
4 a pleasure and honor to serve on the
5 SEPTA Board with him, and I was always
6 grateful for his guidance. His
7 well-earned reputation for fairness and
8 problem solving served both SEPTA and the
9 Commonwealth.

10 I'm very excited about the
11 adoption today about our Strategic Plan.
12 SEPTA achieves incredible things every
13 day, but times have changed, and we have
14 to adapt. The Strategic Plan is the
15 blueprint for how we help drive our
16 region and it's recovery forward. The
17 plan is people focus, and will help us
18 meet the changing needs of our customers.
19 It's SEPTA's clear vision and mission
20 where SEPTA moves the Philadelphia region
21 forward by providing safe, reliable and
22 accessible mobility choices for every
23 one. It shows how we support equity, and
24 enhanced quality of life, by connecting

1 people with opportunities, catalyzing the
2 economy, and sustaining our environment.
3 And it puts us on a course to act with
4 urgency, to ensure a resilient,
5 prosperous and equitable community for
6 everyone. The future of South Eastern
7 Pennsylvania, and SEPTA's future depend
8 up on it, and I look forward to working
9 with everybody to make sure that its
10 goals are achieved.

11 After a very inclusive,
12 thoughtful and thorough process, I'm
13 proud to report that 16 employees have
14 been selected to lead SEPTA's very first
15 counsel on diversity, equity and
16 belonging from a pool of more than 100
17 applicants. Members include employees
18 from 14 management centers, and three
19 collective bargaining units. Each
20 council member truly represent our
21 diversity at SEPTA. I want to
22 congratulate our new members, and I also
23 want to thank them for volunteering their
24 time to work on such initiative. That

1 will make working at SEPTA better, and
2 make sure that it feels welcoming to
3 everybody. We are on our way to building
4 an equitable SEPTA together.

5 This week closes Black History
6 Month. Cudos to our SEPTA team for
7 creating a series of truly inspiring
8 events. You may have read in the papers
9 or seen on the news, the fantastic
10 coverage of our special tribute to Rosa
11 Parks. We honored Mrs. Parks for her
12 pivotal role in the Civil Rights
13 Movement, refusing to give up her bus
14 seat to a white man. Her brave actions
15 began the end of segregation on public
16 transportation. To commemorate this
17 historic even, SEPTA dedicated a seat on
18 our Route 16 bus on Transit Equity Day,
19 also, what would have been Ms. Parks'
20 108th birthday.

21 I'm happy to share that more
22 than 2,000 of our employees have
23 registered for the COVID vaccine to date,
24 and over 1,300 employees would have

1 gotten their vaccine through SEPTA by the
2 end of the month. We are making sure our
3 employees stay safe and healthy from
4 COVID, and that is our very number one
5 priority right now. And as FEMA and the
6 city gear up to open the mass vaccination
7 site at the Pennsylvania Convention
8 Center next week, I want to remind
9 everyone that it is easily and
10 conveniently accessible by both SEPTA's
11 subway line, trolleys, and regional
12 rails, and bus, and as always, seniors
13 with Keycards can ride our systems for
14 free.

15 Lastly, I want to give a shout
16 out to all of our SEPTA employees who
17 were tested and worked tirelessly in the
18 cold, snow and ice this month. February
19 definitely gave us additional challenges,
20 and you were able to keep SEPTA running,
21 and get our riders to where they needed
22 to be.

23 Thank you, so much. Here is
24 hoping for a milder March. And with

1 that, Chairman Deon, I conclude my
2 report.

3 CHAIRMAN DEON: Okay. Thank
4 you, General Manager.

5 We will go ahead with the
6 speakers.

7 Benjamin A.

8 MR. AITOUMEZIANE: Can you hear
9 me?

10 CHAIRMAN DEON: We can hear you.
11 You're on.

12 MR. AITOUMEZIANE: Hi. My name
13 is Benjamin Aitoumeziane, and I'm an
14 executive member at large with the SEPTA
15 Youth Advisory Counsel.

16 The YAC is a coalition member of
17 Transit Forward Philadelphia. As the
18 Board prepares to reveal its Fiscal Year
19 2022 Capital Budget to the public in just
20 a few short weeks, the YAC hopes that you
21 will make critical investment to the
22 customer experience in attracting new
23 ridership. Illuminating the region as a
24 possibility... by SEPTA's frequent

1 service network. As you all know,
2 ridership is down precipitously due to
3 the pandemic, yet SEPTA remains as a
4 crucial... as they ensure that our most
5 vital workers continues to get to work
6 and fulfill our needs for healthcare,
7 food service, fulfillment, and other
8 industries unable to work from home. We
9 must continue to support these workers
10 with a robust SEPTA system, that means
11 creating a system that attracts
12 additional riders and is financially
13 sustainable following the pandemic.

14 When I moved from Rogers,
15 Arkansas to study econ at Temple
16 University, just four years ago, many of
17 my friends had grown to the intuitive
18 user experience of using Uber and Lyft,
19 yet Temple was surrounded with some of
20 the highest quality infrastructure in the
21 U. S., and students simply couldn't
22 figure out how to ride it, often because
23 we have fallen short in our ability to
24 communicate SEPTA's network.

1 Let's attract new riders, like
2 young Arkansans like me who move to the
3 region, by introducing a new intuitive
4 customer experience.

5 Let's move funding a new way of
6 finding on the rail transit network on
7 the upcoming Capital Budget. Funding
8 this project will cost a small fraction
9 of the \$40 million for KOP rail voted on
10 today, and it will generate a quick
11 return on investment help the region
12 recover from COVID-19.

13 Thank you for your time and
14 consideration. The YAC and TFP look
15 forward to working with all of you to
16 ensure better customer communications are
17 in the budget.

18 CHAIRMAN DEON: Thank you. I
19 think we're working on a couple of
20 things.

21 Fran, you want to get back to
22 him, so he knows the way SEPTA's coming?

23 Also, we have Dominique Adkins.

24 NO RESPONSE

1 CHAIRMAN DEON: Not on?

2 NO RESPONSE

3 CHAIRMAN DEON: Dr. Walter Tsou?
4 Doctor?

5 DR. TSOU: Yes, here. My name
6 is Walter Tsou. I'm a public health
7 physician and on the board of Physicians
8 for Social Responsibility in
9 Pennsylvania.

10 First, congratulations to SEPTA
11 for the visionary plan to remodel transit
12 for the region. Part of your plan is to
13 improve access for those with disability
14 and to help even the playing field for
15 low-income riders, and you rightfully see
16 more frequent trains and buses with
17 dedicated bus lanes as a way of
18 prioritizing public transit and
19 encouraging people to give up their cars.
20 We couldn't agree more.

21 Here are some four things I
22 would like to advance. To move toward
23 your goal:

24 First, please use your capital

1 funds to prioritize wheelchair
2 accessibility, which will send the right
3 message to those with disability that
4 they are welcome and encouraged to ride
5 SEPTA. Anticipating the next decade as
6 we get... the region, the number of
7 disabled will continue to grow. For
8 trains, this would include elevators,
9 ramps, or lifts towards level platforms
10 and train sides with the traps or locks
11 to secure wheelchairs in place.

12 Second, make train fares level
13 with bus fares along with a... so riders
14 can freely choose whether the next
15 vehicle is either a train or a bus. The
16 pandemic has demonstrated the role of
17 essential workers, and we need to make
18 sure public transit reaches our web site
19 and SEPTA's... budget.

20 Finally, SEPTA can have clean
21 frequent transit, but you can't get back
22 to normal unless people feel safe riding
23 transit. You need to continue mask
24 requirement and limited seating, and you

1 can also encourage and prioritize and
2 those air filtering cleaning to encourage
3 the public to ride SEPTA. You should
4 also partner with local public health by
5 advertising when it's your turn, please
6 get vaccinated because the sooner we
7 reach herd immunity, the sooner we will
8 feel safe riding the subways and trains.

9 Thank you.

10 CHAIRMAN DEON: Doctor, thank
11 you for your comments.

12 Move on to John Flaherty.

13 NO RESPONSE.

14 CHAIRMAN DEON: Flaherty not on?

15 NO RESPONSE

16 CHAIRMAN DEON: Okay. Lor Song.

17 MR. SONG: Hello, good
18 afternoon. Chairman Deon and the Board,
19 I'm Lor Song. The transportation
20 community organizer of the Bicycle
21 Coalition of Greater Philadelphia.

22 This started in 1972, the
23 Bicycle Coalition partners with many
24 communities, governmental, and public and

1 private...

2 (Whereupon the transmission
3 became incomprehensible.)

4 CHAIRMAN DEON: We are having
5 trouble catching you on this side. There
6 is a disconnect. I don't know if it's
7 our side. We can't -- every other word
8 is dropping out. You want to try calling
9 back in or reconnecting and then we will
10 catch you at the end or you want to put
11 written comments in?

12 NO RESPONSE

13 CHAIRMAN DEON: Did we lose him?
14 Yes. Okay. While we're figuring that
15 out, let's go to Sara Tabakha.

16 MS. TABAKHA: Good afternoon.
17 My name is Sara Tabakha, and I work with
18 the Pennsylvania Public Interest Research
19 Group, representing members from across
20 the Philadelphia region. We're also
21 members of the Transit Forward
22 Philadelphia coalition.

23 PennPIRG is an advocate for the
24 public's interest. We speak out for a

1 healthier, safer world in which we're
2 freer to pursue our own individual
3 wellbeing and the common good. The
4 problems we address aren't progressive or
5 for those who are conservative, they're
6 just problems that no one should tolerate
7 in an age of great abundance and
8 technological progress. We believe that
9 public transportation should be
10 accessible to everyone and fit into
11 cities' larger goals for environmental
12 sustainability.

13 TFP and PennPIRG would like to
14 congratulate you on the adoption of the
15 SEPTA Strategic Plan SEPTA Forward. The
16 plan recognizes that transit is at the
17 core of a sustainable, economic-inclusive
18 region, and sets an ambitious framework
19 that will propel SEPTA, our communities,
20 and our region forward.

21 The plan challenges SEPTA to
22 recognize the imperative of being
23 proactive and a responsive organization,
24 making the most effective use of public

1 resources. SEPTA will track their
2 progress using Key Performance
3 Indicators, including operating expense
4 per passenger mile, pounds of CO2 per
5 passenger mile, percent of projects on
6 schedule, and economic impact, setting
7 bold benchmarks for each.

8 PennPIRG and TFP see the
9 Strategic Plan as responsive to our call
10 to build healthier, safer, cleaner
11 communities centered around transit, and
12 we are grateful for the SEPTA Board, and
13 the Strategic Planning Innovation groups
14 for their listening to our calls.

15 We are counting on you to follow
16 through on your commitments and include
17 the public in updates and opportunities
18 to engage throughout the process.

19 Thanks.

20 CHAIRMAN DEON: Thank you. And
21 last but not least, Yasha Z.

22 MR. ZARRINKELK: Thank you,
23 Chairman Deon, I appreciate the time to
24 let me chat today with you all.

1 As many of you know, my name is
2 Yasha Zarrinkelk, I am the coalition
3 organizer of Transit Forward
4 Philadelphia. I want to thank you for
5 listening to the testimonies of a few of
6 the two dozen coalition members of
7 Transit Forward Philadelphia, including
8 PennPIRG, advisor for the Coalition of
9 Greater Philadelphia, 5th Square, and the
10 Physicians for Social Responsibility.

11 We are hopeful that SEPTA will
12 be utilizing most of the CARES Act
13 funding to provide transit service and
14 prevent service cuts, allowing riders to
15 socially distance on vehicles, and help
16 essential workers to get to work safely.
17 The CARES funding should primarily fill
18 the budget shortfall in the fare revenue,
19 but without swift action, the COVID-19
20 pandemic will further weaken SEPTA's
21 transit network and make an inequity and
22 pollution of our car centric region even
23 worst.

24 SEPTA faces a fiscal crisis that

1 threatens to devastate a network that
2 served over a million people in the
3 region prior to COVID, and continue to
4 serve riders who have the privilege of
5 working from home.

6 The Board must move quickly on
7 strong footing so that SEPTA can propel
8 Philadelphia toward a just, sustainable,
9 economic recovery. To meet this moment
10 the Authority's priorities must be
11 overhauled to deliver better transit. If
12 SEPTA forward strategic plans, important
13 step forward, to set the agenda for a
14 strong equitable recovery. We must align
15 our investments in the next capital and
16 operating budgets to implement it. In
17 the coming months, as the region recovers
18 from the pandemic, TFP and SEPTA shares
19 similar goals for ways to encourage
20 ridership back to the system. This means
21 investing in better communications and
22 transparency, as Benjamin of the SEPTA
23 YAC mentioned, ensuring communities know
24 how to use the transit we operate;

1 It means enabling riders to
2 bypass traffic congestions by
3 implementing bus only lanes on major
4 routes, as would have been proposed by
5 Lor of the Bicycle Coalition, had his
6 comments came through; and

7 It means expediting station
8 elevators and other features to make the
9 existing transit infrastructure
10 universally acceptable.

11 TFP looks forward to working
12 with you to deliver on these critical
13 goals, and I want to thank you all so
14 much for the time to speak today.

15 CHAIRMAN DEON: Okay. Thank
16 you. I think we have Mr. Song back on.
17 Did we get him?

18 MR. SONG: Yes, I am. Can you
19 hear me?

20 CHAIRMAN DEON: We can hear you
21 now.

22 MR. SONG: All right. Thank you
23 so much, I appreciate it, Mr. Deon.

24 Let me start from the top again.

1 I'm Lor Song, the transportation
2 community organizer here at the Bicycle
3 Coalition of Greater Philadelphia.

4 It's founded -- it was founded
5 in 1972 and a lot of our work involve
6 partnering with community, governmental,
7 public and private actors in order to
8 make streets safer, and advocate for a...

9 Earlier this week after a month
10 of holding committee meetings we released
11 two proposals regarding the future of
12 MLK. As many of you might know, MLK
13 which runs along the west bank of the
14 Schuylkill River... March 2020 as a
15 response to pandemic and social distance
16 needs for people looking to get outside.
17 Since that time, the road has become the
18 most used trail for people in the
19 Commonwealth of Pennsylvania. Bicycle
20 Coalition proposes two ideas for the
21 future of MLK:

22 The first one involves leaving
23 it as it is for the people of
24 Philadelphia.

1 The second is involves closing
2 the drive to motor vehicles, and allowing
3 half of it to be used by buses.

4 MLK... right of way makes it
5 wide enough for two bus lanes going each
6 direction, and two bicycle lanes, and
7 pedestrian lanes... between us. We
8 believe right now is the key time to
9 study and plan a shared road like this
10 one. With the Comprehensive Bus Network
11 Redesign on the horizon, it's essential
12 that we look at all of our options.
13 We're getting people back on the buses
14 and make a viable, a viable option for
15 commuters and folks trying to get around
16 the city for any reason. Service
17 reliability for SEPTA bus routes are now
18 at 65 percent that access the Schuylkill
19 Expressway, that's well below SEPTA's
20 system-wide goal of 85 percent. In fact,
21 because our... traffic vary so much from
22 day to day, the routes also, route timing
23 varies hour by hour. We understand this
24 idea is a deviation from the normal

1 Philadelphia streets, it would indeed be
2 the first street of its kind that we are
3 aware of in the United States. It would
4 also require holding off repaving MLK in
5 2021, as SEPTA and the city studies the
6 effects of turning MLK into a path of
7 people, and expressway for commuters.

8 Additionally, we would have to
9 visit the CBRN campaign to better serve
10 communities that will utilize the route,
11 including folks from Parkside,
12 Wynnefield, Mantua, Roxborough and the
13 Philadelphia... stronger.

14 The coalition ask SEPTA to
15 seriously consider our proposal, which is
16 available at the network. We want to
17 work with SEPTA and the communities
18 surrounding MLK Drive to understand the
19 best future for MLK Drive.

20 The coalition also believes...
21 and that's all I have.

22 Thank you for your time and
23 consideration.

24 CHAIRMAN DEON: Mr. Song, you're

1 dropping out again. We heard most of
2 your it. Can you send your comments in
3 writing to us so we can get it on the
4 minutes for this meeting, and thank you
5 for calling in.

6 MR. SONG: Thank you.
7 Appreciate it.

8 CHAIRMAN DEON: That's it.
9 We're done. Okay. Good.

10 Is there any other comments or
11 questions?

12 NO RESPONSE

13 CHAIRMAN DEON: I'll entertain a
14 motion for this meeting to be adjourned.

15 VICE CHAIRMAN LAWRENCE: So
16 moved.

17 CHAIRMAN DEON: Tom, second?

18 MR. ELLIS: Second.

19 CHAIRMAN DEON: All right.
20 We're adjourned. Thank you, guys.

21 - - -

22 (Deposition concluded at 3:59 p.m.)

23

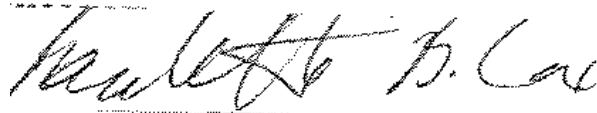
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C E R T I F I C A T E

COMMONWEALTH OF PENNSYLVANIA:
COUNTY OF PHILADELPHIA:

I do hereby certify that I am a Notary Public in good standing, that the aforesaid meeting was stenographically recorded by me in machine shorthand by me and thereafter transcribed under my supervision with computer-aided transcription.

WITNESS my hand and official seal this 8th day of March, 2021.



Paulette Cox, Court Reporter
Notary Public

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